



**John F. Germ**  
President, 2016-17

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Dear Club Officers of District 3310:

I want to congratulate each of you on your installation as one of the 2016-17 Rotary club officers of District 3310.

As a club officer, you can help strengthen your club — raising awareness of its work, gaining new members, and helping to carry out projects that have a lasting impact. Your guidance and example are essential to keeping your fellow Rotarians enthusiastic and engaged. Our success as a service organization begins at the club level — Rotarians are the foundation of everything that Rotary stands for. Without active members like you, we would not be the organization we are today.

Congratulations again on your new position. I look forward to a year of great accomplishments with your help, and of *Rotary Serving Humanity*.

Sincerely,

A handwritten signature in blue ink that reads "John".

John F. Germ  
2016-17 President, Rotary International